

## The City of Oakdale recognizes and supports the Choose Civility program, an initiative of the Stanislaus County Office of Education.

# Gene Bianchi Community Center

CITY OF OAKDALE CITY COUNCIL SPECIAL MEETING AGENDA

110 South Second Avenue • Oakdale • CA 95361

Monday, July 22, 2019	6:00 PM	Gene Bianchi Community Center

## Welcome to your City of Oakdale City Council special meeting.

Your City Council are: Mayor J.R. McCarty Mayor Pro Tem Cherilyn Bairos Council Member Ericka Chiara Council Member Richard Murdoch Council Member Christopher Smith

*Note:* California law prohibits the City Council from taking action on any matter that is not on the posted agenda unless it is determined to be an emergency by the Council. All items will be referred to staff for follow-up and placed on a future agenda.

- 1. Call to Order 6:00 p.m.
- 2. City Council Members Present/Absent
- 3. Additions/Deletions
- 4. Public Comments

Pursuant to California Government Code Section 54954.3(a), members of the public wishing to address the Council may do so, and such comments shall be limited to the Special Meeting topic(s). This is a Special City Council meeting. Public comment is restricted to only items listed on the agenda.

## 5. City Council Goal Setting Workshop

5.1: Review and discuss the 2009 Mission and Vision Statements; review and discuss the draft staff goals; share and discuss other goal suggestions; develop new or modified Mission and Vision Statements; create a list of 4 to 5 core City focus areas; and approve or amend draft goals that were prepared by City Council and City staff.

## 6. Adjournment

# The next regular meeting of the Oakdale City Council will be held Monday, August 5, 2019 at 7:00 p.m. in the City Council Chamber.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact City Hall, 209-845-3571. Notification 48 hours prior to the meeting will enable the



## Next City Council Resolution: 2019-099

Next Ordinance: 1265

City to make reasonable arrangements to ensure accessibility to this meeting. (28CFR 35.102-35.104 ADA Title II).

Any documents produced by the City and distributed to a majority of the City Council regarding any item on this agenda will be made available in the City Clerk's office at City Hall located at 280 North Third Avenue, Oakdale, California.

## **DECLARATION OF POSTING**

I, Julie Christel, Council Services and Legislative Records Manager for the City of Oakdale, certify that I caused to be posted a copy of the City of Oakdale City Council Agenda for the Special Meeting of Monday, July 22, 2019 at the City Council Chambers, 277 North Second Avenue and at the Gene Bianchi Community Center, 110 South Second Avenue, Oakdale, CA, 95361 on Thursday, July 18, 2019.

Dated: July 18, 2019

<u>/s/Julie Christel</u> Julie Christel Council Services and Legislative Records Manager



## City of Oakdale City Council Staff Report

Meeting Date: July 22, 2019 – City Council Goal Setting

To: Mayor and City Council

From: Bryan Whitemyer, City Manager

Subject: City Council Goals for the City of Oakdale

## I. BACKGROUND

It is a prudent for any organization from time to time to assess where it is and to set goals and objectives to determine what direction it wants to go. The purpose of this meeting is to allow the Oakdale City Council to develop general goals and objectives for City staff to implement. Each year this takes place in one form through the development of the City's Operating Budget, but additional discussion is needed to fine tune the mission and vision of the City of Oakdale. Previous City Councils have adopted Mission and Vision Statements. In early 2009 the Oakdale City Council established Mission and Vision statements as follows (Attachment A):

## 2009 Mission Statement:

"The City of Oakdale provides fiscally responsible, quality services to ensure a thriving, secure and desirable community that embraces its heritage."

## 2009 Vision Statement:

"By 2012, Oakdale will be a destination recognized for its wealth of opportunities and small-town charm."

How do these statements fit today? What should the 2019 Mission and Vision statements for the City of Oakdale be today?

## **II. DISCUSSION**

The impacts of the Great Recession hit the City of Oakdale extremely hard. As revenues dropped significantly, the City was forced to eliminate positions across City departments. No department was immune from the budget shortfalls as even our public safety departments were impacted with the elimination of several police and fire positions. However, as a result of prudent budget practices and the support of the community through Measure O and Measure Y over the last six years, the City of Oakdale has been able to restore several police officer and firefighter positions, and General Fund reserves have improved to the 40% level.

City staff has prepared draft goals for the next couple of years. Additionally, input for goals was sought from the City Council, and they shared those goals which have been generally included in the draft Staff goals (Attachment B). During the goal setting workshop, the City Council will have the opportunity to add, amend, or delete goals from the list.



## CITY OF OAKDALE City Council Staff Report

SUBJECT: CITY COUNCIL GOAL SETTING SESSION MEETING DATE: JULY 22, 2019

Please note that the ability to accomplish the goals that are funded from the City's General Fund will be affected by the passage or failure of Measure H in the November 2019 election. Measure H is a ballot measure on the November 2019 ballot that would continue the ½ cent general sales tax that was originally approved by the voters in November 2011 as Measure O and then approved again by the voters in November of 2014 as Measure Y. Measure Y expires on March 31, 2020, so if Measure H does not pass, the City will lose over \$1,900,000 in annual revenue that is currently utilized to pay for police and fire services, street lighting, street sweeping, the senior center and the community center.

## **III. FISCAL IMPACTS**

In order to accomplish an organization's goals and objectives, monetary resources must be expended. The funds needed to cover the cost of realizing the Mission and Vision Statement of the City will primarily come from the City's General Fund or utility funds (i.e. Water, Sewer, Storm, and Airport). However, there are dozens of other specific fund categories in the City's budget that can be utilized to carry out its mission (Attachment C).

## **III. RECOMMENDATION**

Staff recommends that the City Council of the City of Oakdale review and discuss the 2009 Mission and Vision Statements, review and discuss the draft staff goals, and share and discuss other goal suggestions. Through this discussion, the hope is that a new or modified Mission and Vision Statement will be developed, a list of 4 to 5 core City focus areas are created, and the draft goals that were prepared by City Council and City staff will be amended and finalized.

## **IV. ATTACHMENTS**

Attachment A: 2009 Mission and Vision Statement Attachment B: Draft Staff Goals Attachment C: FY 2019/2020 Budget Summary Sheets

## CITY OF OAKDALE STRATEGIC PLANNING RETREAT March 19, 2009 \* 250 East E Street, Oakdale

Marilyn Snider, Facilitator—Snider and Associates (510) 531-2904 Michelle Snider Luna, Recorder—Snider Education and Communication (510) 967-9169

## **MISSION STATEMENT**

The City of Oakdale provides fiscally responsible, quality services to ensure a thriving, secure and desirable community that embraces its heritage.

## **VISION STATEMENT**

By 2012, Oakdale will be a destination recognized for its wealth of opportunities and small town charm.

#### CORE VALUES (Not in priority order)

The City of Oakdale values... Honesty and integrity Accountability Two-way communication Fiscal responsibility Exceptional customer service Being innovative and solution-oriented Teamwork and collaborations

#### <u>THREE-YEAR GOALS</u> (2007-2010 \* Not in priority order)

Achieve and sustain financial viability Develop and begin implementation of a plan, including funding, for a new Civic Center Attract business, industrial and retail Increase organizational effectiveness and efficiency Update the General Plan

## STRATEGIC PLANNING ELEMENTS

#### MISSION/PURPOSE STATEMENT

States WHY the organization exists and WHOM it serves

## VISION STATEMENT

A vivid, descriptive image of the future—what the organization will BECOME

## **CORE VALUES**

What the organization values, recognizes and rewards—strongly held beliefs that are freely chosen, publicly affirmed, and acted upon with consistency and repetition

## **THREE YEAR GOALS**

WHAT the organization needs to accomplish (consistent with the Mission and moving the organization towards its Vision) – usually limited to 4 or 5 key areas

#	WHAT	WHO	WHEN	STATU	S		COMMENTS
				DONE	ON TARGET	REVISED	
1	Community Service	Police Chief (Strategic Plan Focus Area #1)	2019-2021		X		
1.1	Community Service: Increase Utilization of the Community Policing Philosophy	Police Chief	2019-2021		X		
1.1.1	Reduce Part I Crime Rate by 5%	Operations Division Commander	2019		X		
1.1.2	Achieve Full Implementation of Beat/COP/POP Systems	Operations Division Commander	2019-2020		X		
1.1.3	Develop and Increase Community Relations	Operations and Support Division Commanders	2019-2020		X		

1.2	Community Service: Improve Police Technology and Social Media Presence	Police Chief	2019-2020	Х	
1.2.1	Provide Real Time Information via Social Media Platforms	Support Division Commander / PIO	2019-2020	X	
1.2.2	Publish Crime Data, Wanted Persons, Press Releases, Etc.	Support Commander / PIO	2019-2020	X	
1.3	Community Service: Improve Downtown Foot Patrols and Park and Path Patrols	Police Chief	2019-2021	Х	
1.3.1	Improve Downtown Foot Patrols and Expand Downtown Resource Officer Program to Better Serve Businesses and Homeless Challenges	Operations Division Commander	2019-2020	X	

1.3.2	Establish Ongoing Patrols in Parks and on Trails with Off-Road Electric Motorcycle Deployments	Operations Division Commander	2019-2020	Х	
1.4	Community Service: School Resource Officer Program (SRO), Traffic Safety Program and Measured Outcomes	Police Chief	2019-2021	Х	
1.4.1	Enhance School Partnerships	Operations Division Commander	2019-2021	Х	
1.4.2	Increase Traffic Safety through Enforcement and Education	Operations Division Commander	2019-2020	Х	
1.4.3	Measured Outcomes through Community Surveys and Service Audits	Operations Division Commander	2019-2020	Х	

2	Professional Development: Research and Pursue Accreditation, Succession Planning, Patrol Workload Analysis, Employee Wellness and Continues Professional Training	Police Chief (Strategic Plan Focus Area #2)	2019-2021	X	
2.1	Research National Accreditation Program	Operations Division Commander	2019-2020	X	
2.2	Maintain a Current Department Training Plan Built with Succession Planning in Mind	Operations Division Commander	2019-2021	X	
2.3	Patrol Workload Analysis	Operations Division Commander	2019-2020	X	

3	Internal Operations: Increase Efficiency and Effectiveness of Internal Operations to include: Evidence Management, Watch Commander Follow-up , Crime Analysis, Reserve Officer Program and Animal Services	Police Chief (Strategic Plan Focus Area #3)	2019-2021	X	
3.1	Property and Evidence Function: Increase Efficiency and Accuracy in Processes (Purging and Auditing)	Support Division Commander	2019-2020	X	
3.2	Watch Commander Follow-up with Sampling of Citizens Following Calls for Service	Operations Division Commander	2019-2020	Х	
3.3	Establish a Crime Analysis Function	Support Division Commander	2019-2020	Х	

3.4	Enhance Reserve Officer Program	Support Division Commander	2019-2020	Х	
4	Capital Improvement	Police Chief (Strategic Plan Focus Area #4)	2019-2021	Х	
4.1	Improve Police Headquarters Building	Support Division Commander	2019-2021	Х	
4.2	Improve Firearms Range Facility	Support Division Commander	2019-2021	Х	
4.3	Fleet Management Process Improvement (Planning and Replacement)	Support Division Commander	2019-2021	Х	

4.4	Communications	Support	2019-2021	Х	
	Center Upgrade	Division			
		Commander			

#	WHAT	WHO	WHEN	STATU	5		COMMENTS
				DONE	ON TARGET	REVISED	
1	Develop and Implement Training plan for Oakdale Transition into MFD	Battalion Chief Andrew Hunter	2019		x		Ensure there is a clear and deliverable training plan to all MFD employees regarding the operational needs of the organization.
2	Develop a Capital Replacement Plan for Oakdale Fire Apparatus and Fire Stations	Division Chief Tim Tietjen	2019-2020		X		Develop a report that outlines current capital assets, condition, and replacement plan.
3	Address staffing concerns within the organization	Fire Chief Ernst	2019-2022		X		Continue to study, address, and recommend actions that addressing staffing concerns of the organization.
4	Work to establish fuel mitigation plan for the communities of Oakdale and the Oakdale Fire Protection District	Battalion Chief Ryan Winton	2019-2020		X		Establish partnerships with CalFIre and other state agencies to address the needs of the community for wildland fire preparedness.
5	Develop Fire Intern Program	Battalion Chief Daren Jesberg	2019-2020		x		Establish intern program and model it after the program MRFA established in 2012
6	Regional Training Division	Battalion Chief Andrew Hunter	2019		Х		Establish MOU with City of Ceres, Salida Fire Protection District, and the City of Modesto for a regional training division. Creating more efficient and consistent training for all agencies.

## Modesto Fire Department Goals

7	Fire Regionalization	Fire Chief Alan Ernst	2019-2022	Х	Continue to explore opportunities to regionalize the fire service in Stanislaus County and realize efficiencies through economy of scale
8	Health and Wellness Program	Battalion Chief Michael Shockey	2019-2022	x	Continue to develop and improve the organization's health and wellness program. Focus on work place injuries, behavioral health, preventative care and maintenance.

#	WHAT	WHO	WHEN	STATU	S		COMMENTS
				DONE	ON TARGET	REVISED	
1.	Public Services - Develop Streamline Permitting Process	Jeff/Brian	2019-2020		X		This will help refine and develop our ability to clearly explain out permit process as well as improve efficiencies in PS, helping the public.
2.	Public Services - Create a fund and refine plan for office trailer replacement.	Jeff	2019-2024		x		We currently have a concept. The next phase may be to investigate design – build options?
3	Public Services - Investigate the use of Solar at City Corp Yard and or a plan to cover City equipment from the elements	Jeff/Cody	2019-2021		x		Investigate the use of Solar at City Corp Yard that may double as shade structures for City equipment.
4	Public Services - Create position and hire a staff person to spearhead County, State and Federal compliance issues as well as grant writing and some project element oversight.	Jeff	2019-2020		X		Keeping track of compliance related items is becoming more and more complex and involved. Also to have someone who has an eye on potential grant opportunities would be a benefit to the City as a whole.
5.	Public Services - Continue to Implement Fiscal Year 18-19 &19-20 CIP (Capital Improvement Program	PS Staff	2018/19& 2019/20		x		Review Capital project list and update CIP

7.	Public Services - Cost for Services Fee Study Update	Colleen / Brian	2019-2020	x	Work with Consultant on revising the current Cost for Services Fee Study.
8.	Community Development - Public Services - Work towards Cross-Training for front Counter	Public Services Staff	2019-2020	X	With limited Staff move towards more cross-training with front office staff to be able to provide more information (general zoning questions etc.).
9.	Planning - Develop Commercial Design Guidelines and implement Design Review process	Contract Planner / Colleen / Jeff	2019-2020	x	Develop Commercial Design Guidelines for existing and new development projects.
10.	Planning - Work with Stanislaus County and other Cities to Develop an Accessory Dwelling Unit Ordinance or other Master Planning Project using SB2 Planning Grant Funds	Contract Planner / Colleen / Jeff	2019-2020	x	J.B. Andersen to prepare an application to submit for SB2 Planning Grant Funds.
11.	Building - Finish Handouts for Building/Fire/PW's and have at counter.	CDS STAFF	ASAP		Hand out book cases need to be re-installed in lobby for customers.

12.	Building - Fire Contract and CDS Office Staff.	CDS Staff (Brian Lead	July 2019		Meet and confer with staff regarding new Fire Contract, points of contact, how to direct calls, who is doing what – Modesto or Oakdale?
13.	Building - Permit Issuance / New Fees.	CDS Staff (Colleen and Brian Lead)	December 2019 (IF APPROVED)		Cross training for permit issuance and front counter coverage / depth. Includes processing new applications and receipts and going over new fees.
14.	Engineering -Lease to an aviation business at the Oakdale Airport.	Michael Renfrow	2019	X	Issue RFP and execute lease in 2019.
15.	Engineering - Institute lease rate update at the Oakdale Airport.	Michael Renfrow	2020	x	Focus on ground lease tenant lease rate update to be completed in 2020.
16.	Engineering - Develop advanced GIS skillset.	Michael Renfrow	2019-2022	X	Continued GIS training over 3 years to grow GIS skills to an advanced level. Will aid City in developing and managing important facility and development maps.

17.	Engineering- Interpersonal relationships with colleagues.	Michael Renfrow	Ongoing		X	Work on fostering quality relationships in the workplace, to develop mutual trust and respect.
18.	Public Works-Develop a landscape and signage installation plan for the for the airport entry.	Michael Renfrow	2020-2023			Develop a plan and obtain estimates.
19.	Public Works-Implement Street Maintenance Plan	PW Superintendent and M.W. Supervisor (Streets/Sewer)	2019-2020	X		Hire personnel, purchase equipment, maintain crack seal plan and street maintenance.
20.	Public Works-Standard Operating Procedures for Water, Sewer, Storm, and Street Maintenance	Maintenance Worker Supervisors	2019-2020	x		Supervisors to assign writing of SOP's to staff so that the City has written procedures to follow when using equipment or dealing with a particular situation.
21.	Public Works - 3rd Avenue between E & F St. Rehabilitation Project	Jeff/Bryan	2018-2020			Begin presentations to business groups and City Council to review design of project. Set aside funds to construct project. Target date is January 2021 for wet utility construction only. Final phase may be January 2022.

22.	Public Works - City Sewer River Crossing design and installation	Jeff/Cody	2020-2021		x	Currently working with Seventh day Adventist Church to purchase a .9 ac site to facilitate the design and maintenance of the new facility.
23.	Public Works-Corp Yard Storage Building	PW Superintendent	2019-2020	X		Install 30x50 storage building/shop for Water and Sewer Department, in place of old shipping container pre- construction.
24.	Sewer – CCTV All Sewer Lines	Sewer Dept	2019-2022	X		Goal is to have the entire City Sewer Collections system CCTV'd in the next 3 years
25.	Sewer – Conversion of all (5) Dry Pit Sewer Lift Stations to Wet Pit Submersible Pumps	Sewer Dept	2019-2024	x		Five lift stations over the course of five years
26.	Storm – Rehab storm stations	Storm Dept	2019-2029	X		Looking at ability to update control cabinets with new Cloud SCADA technology
27.	Street – Implement Striping, Crack Sealing, and Street Repair plan	Street Dept	2019-2020	X		Hire 2 new employees and purchase new street maintenance equipment

28.	Sewer – CCTV All Sewer Lines	Sewer Dept	2019-2022	Х	Goal is to have the entire City Sewer Collections system CCTV'd in the next 3 years
29.	Water-Staff Training	Bob Davis Al Pacheco Stan Milam Newest staff Jeff Roberts	2019-2020	x	We need to utilize the industry workshops to build a well-trained team
30.	Water-Well Inspection Pull and repair	Cody /Jeff R	Winter 2019	x	Need to schedule. Possibly over two off seasons Well 4 Well 5 Well 7
31.	Water-Upgrade Well Sites	Cody /Jeff R	2019-2020	x	We need lighting at all well sites, this project was started but needs to be revisited. Also 8' tall ornamental rod Iron security fences at these locations. Well 4 Well 5 Well 8 Well 7
32.	Water-Expand Pressure Zone	Cody/ Jeff R	1-5 years	x	We need to expand our pressure zone to increase our delivery performance/ reliability. A plan is in place to insert clay valves around well 7 area and bring that area into pressure zone. Need to expand and plan for down town area to be as well

33.	Water – Water Meter Upgrade program	Cody / Jeff R	2019-22	x	As of July 2019, our water meter system is fully radio readable. Next phase is to decrease our readability time line with minimal rereads to one day. Future phases will include 100% remote reads from the Finance Dept. Then possibly have Real Time reading by customers as well as the Finance Department.
34.	Water-Well 9	PW Superintendent and M.W. Supervisor (Water)	2019-2020	x	Bring Well 9 back online by sleeving the casing and re- establishing the Well.

#	WHAT	WHO	WHEN	STATU	S		COMMENTS		
				DONE	ON TARGET	REVISED			
1	Advocate for surface water connections in City parks as a benefit to the OID Urban customer?	City Council/City Manager	2019		X		Members of the 2 + 2 Committee can meet with OID board members to advocate for surface water services for OID urban customers who live in Oakdale		
2	Negotiate new Property Tax Share agreement with Stanislaus County that improves the current 30% City 70% County split.	City Council/City Manager	2019		x		Collaborate with other cities in Stanislaus County to negotiate a new Property Tax Sharing Agreement with Stanislaus County.		
3	Develop plan to improve the look and feel of the entry points into the City of Oakdale and along the Hwy 108/120 corridors	City Manager/Public Services/Code Enforcement	2020		x		Code Enforcement will make sure property owners are maintaining property as required per Conditions of Approval		
4	Increase utilization of Facebook and Twitter in order to enhance the communication and information shared with the residents of Oakdale	City Manager/HR	2019		x				

5	Develop plan to install covered Parking/Solar structures in City Parking lots and at City Buildings	City Manager/Public Services	2020	X	<ul> <li>Locations to be considered are:</li> <li>1) New downtown parking lot on 3<sup>rd</sup> Avenue</li> <li>2) Parking lot by Community Pool</li> <li>3) Public Works Corporation Yard</li> <li>4) Waste Water Treatment Plant</li> <li>5) Others</li> </ul>
6	Homelessness: Connect individuals experiencing homelessness with County Services and other non-profit services so that they can move into transitional housing and then permanent housing	City Council/City Manager/Police Department	2020	x	Continue to participate in the Stanislaus County Focus on Prevention Effort. Be actively engaged with the Stanislaus Homeless Alliance and continue to have open dialogue with non-profit groups assisting the homeless like the Oakdale Rescue Mission.

#	WHAT	WHO	WHEN	STATU	S		COMMENTS
				DONE	ON TARGET	REVISED	
1	Improve Facility Reservation Online Access	Finance	2019-20		x		Provide customers the ability to view facility availability, Apply for reservation online, ability to pay for reservation online.
2	Train various department staff on the use of new Accounting System	Finance	2019-20		x		With the installation of new accounting Software, need to train individuals in the use of the Software to increase access to information.
3	Work with Water Division on the Implementation of Remote Water Meter Reading	Finance and Water	2019-20		x		
4	Cross Training of Finance Staff	Finance	2019-20		x		Expand the cross training of staff to enable continuity of operations.
5	Annual Audits	Finance	2019-20		Х		Complete annual audits by 12/31/2019

## **HR Department Goals**

#	WHAT	WHO	WHEN	STATU	5		COMMENTS
				DONE	ON TARGET	REVISED	
1	Employment Implement a user- friendly applicant- tracking software system to streamline application process while providing Dept. leadership with timely updates.	Patrick Mondragon	2020		X		<ul> <li>-HR held Conf. Call with NeoGov; now need second Conf. Call with CM and</li> <li>Finance Director</li> <li>-Also looking at getting a quote and demonstration from a less reputable software company called CalOpps just get a second quote.</li> <li>-Both CalOpps and NeoGov specialize in local government processes.</li> </ul>
2	Training & Development Continue providing timely, relevant, and effective training for City of Oakdale employees, both technical and leadership based.	Patrick Mondragon	2019-2020		x		<ul> <li>-Conducting 2<sup>nd</sup> Aspiring Leaders program, a six-month long leadership development program.</li> <li>-Delivered AB-1825 Training</li> <li>-Hosted Management 101 and Dealing With Difficult People Training this FY</li> <li>-Looking to deliver more technical trainings for employees, as well as Safety Trainings.</li> </ul>
3	Employee Relations Continue to engage our employees, being a visible presence.	Patrick Mondragon	2019-2020		X		<ul> <li>-Conducting site visits now but will be stepping it up this FY, making more frequent site visits.</li> <li>-Continue holding Employee Stay Interviews with both Full and Part Time employees until I'm 100% complete.</li> <li>-Continue attending monthly PW Safety Meetings and hope to attend Police Officer Briefings.</li> </ul>

## **HR Department Goals**

#	WHAT	WHO	WHEN	STATU	S		COMMENTS
				DONE	ON TARGET	REVISED	
4	Recruitment Continue on development and production of "We Are Oakdale" Recruitment Video	Patrick Mondragon	2019		X		<ul> <li>-Met with Videographer</li> <li>-Provided down payment</li> <li>-Started filming</li> <li>-Working on setting up Employee</li> <li>Interviews (B-Roll)</li> <li>-This video, once complete, will be</li> <li>advertised on our City of Oakdale Website</li> <li>and on Social Media, and will be used to</li> <li>attract prospective employees.</li> </ul>
5	Employee Recognition Continue and improve on recognizing City of Oakdale employees	Patrick Mondragon	2019-2020		X		<ul> <li>-Continue our yearly City of Oakdale</li> <li>Employee Recognition/Holiday Luncheon for City employees</li> <li>-Continue presenting Year Service Awards at 5-year service increments</li> <li>-Continue and improve on recognizing Retirees</li> <li>-Continue providing Challenge Coins for service excellence</li> <li>-Look at developing Safety Awards and other Achievement Awards to keep our employees motivated.</li> </ul>

#	WHAT	WHO	WHEN	STATUS	5		COMMENTS
				DONE	ON TARGET	REVISED	
1	Improve online services to the public. Revise all Special Events Applications, Public Records Act Request, and Claim Against the City forms on the City's website, converting them to a PDF fillable form.	Council Services	2019		X		
2	Increase and simplify public access to information. Develop a "City Clerk" page on the City's website to include Election information, FPPC forms and filings, links for Special Events, PRA, Claim forms, and other relevant information.	Council Services	2019-2020		X		
3	<b>Elections</b> Work with ROV on upcoming Election and coordinate a successful election process. Increase use of social media and traditional media for voter outreach.	Council Services	2019-2020		x		
4	Education and Training Complete Technical Training for Clerks classes and required training for CMC & CPMC accreditation.	Council Services	2020		Х		

#### CITY OF OAKDALE BUDGET SUMMARY BY FUND - PROJECTED BALANCE 2019-20

Attachment C

			2019 20				
		FUND		PROJECTED	PROJECTED		PROJECTED ENDING
		BALANCE	PROJECTED	TRANSFERS		PROJECTED	BALANCE
	FUND NAME DESCRIPTION	07/01/2019	REVENUES	IN	OUT	EXPENDITURES	06/30/2020
110	GENERAL FUND	4,801,908	9,646,963	3,316,200	(875,039)	12,083,561	4,806,471
110	CANNABIS FUND	4,801,908	360,000	5,510,200 0	(875,059)	12,083,501	4,800,471 476,426
115	MEASURE Y	0	1,951,200	0	(1,951,200)	125,790	170,120
		5,042,132	11,958,163	3,316,200	(2,826,239)	12,207,359	5,282,897
117	FACILITIES	0	106,000	117,305	0	223,305	0
118	RECREATION	0	39,000	161,649	0	200,649	0
119	ENGINEERING & PW ADMINSTRATION	0	71,500	88,240	0	159,740	0
120	DEVELOPMENT SERVICES	6,565	497,980	107,845	0	612,390	0
	-	6,565	714,480	475,039	0	1,196,084	0
201	ALCOHOL BEVERAGE CONTROL GRAM	(2,938)	31,365	0	0	28,427	0
203	SUPPLEMENTAL LAW ENFORC	68,218	152,206	0	(50,000)	140,000	30,424
205 206	OFFICE TRAFFIC SAFETY - DUI GRANT OFFICE TRAFFIC SAFETY - ENFORCE G	0 0	32,415 12,891	0 0	0	32,415 12,891	0 0
208	FEDERAL ASSET SEIZURE	0	12,891	0	0	12,891	0
209	AB 109 - PUBLIC SAFETY REALINGMEN	10.616	300	0	0	2,500	8,416
113	POLICE RESERVE SERVICES	0	0	0	0	2,500	0,110
214	SAFETY SALES TAX (PROP 172)	74,883	156,492	0	(200,000)	0	31,375
215	GAS TAX	215,722	617,758	0	(400,000)	275,000	158,480
216	SB1-ROAD MAINTENANCE	241,390	383,627	0	0	605,000	20,017
221	LOCAL TRANSPORTATION	17,053	1,000	0	0	0	18,053
222	MEASURE L	74,432	1,057,000	0	0	1,415,000	(283,568)
229	SOLID WASTE	48,194	1,025	0	0	5,000	44,219
230	GENERAL PLAN	(176,713)	65,000	0	0	0	(111,713)
241	HOUSING	4,187,897	4,456	0	0	0	4,192,353
242 243	HOME LOAN CONSORTIUM HOME LOAN REUSE	1,885 490,670	2,500 3	0	0	2,500 0	1,885 490,673
243	HOME CONSORTIUM REUSE	2,407,332	3,000	0	0	50,000	2,360,332
245	ECONOMIC DEVELOPMENT	428,946	5,000	ů 0	0	8,000	425,946
248	CAL HOME LOAN REUSE	459,859	200	0	0	0	460,059
252	BRIDLE RIDGE STREET MAINT	188,545	41,500	0	0	0	230,045
265	NEIBORHOOD STABILIZATION	43,483	830	0	0	0	44,313
266	COMM DEVELOPMENT REUSE	752,237	1,993	0	0	23	754,207
267	COMMUNITY DEVELOPMENT BG	(2,994)	476,696	0	0	471,937	1,765
268	ABANDONED VEHICLE	126,087	20,358	0	(10,000)	45,500	90,945
270 284	EDUCATION/GOVT CTV BRIDLE RIDGE LLMD	67,755 (141,117)	45,445 526,600	0 0	0 0	40,000 516,666	73,200 (131,183)
284 285	BURCHELL HILL LLMD	55,243	216,293	0	0	237,930	33,606
285	VINEYARDS LLMD	357,702	229,474	0	0	265,280	321,896
288	LIVE OAK LLMD	22,188	4,735	0	0	2,760	24,163
	REINMAN CT LLMD	15,461	7,969	0	0	10,710	12,720
	SUNSET MEADOWS LLMD	69,256	17,338	0	0	29,629	56,965
	STERLING HILLS LLMD	56,145	21,842	0	0	36,690	41,297
<b>a</b>	MURDOCK ESTATES LLMD	(1,705)	1,340	0	0	1,065	(1,430)
291	FIRE SERVICES CFD 2003-1	72,804	395,373	0	(440,000)	0	28,177
292	PUBLIC SAFETY CFD 2007-1	67,566	197,408	0	(240,000)	0	24,974
293	MAINTENANCE SERVICES CFD 2015-01_	<u>131,522</u> 10,429,420	58,526 4,791,098	0	0 (1,340,000)	8,000 4,242,923	182,048 9,637,595
	-	10,429,420	4,791,098	0	(1,540,000)	4,242,923	9,037,393
217	CLIDE & CE TD ANGRORTATION	0	<b>EDE</b> 000	0	^	505 000	0
316 331	SURFACE TRANSPORTATION S. YOSEMITE PARK	0 0	585,000 0	0 0	0 0	585,000 0	0
343	S. YOSEMITE PARK PARKS CAPITAL FACILITIES	3,726,956	378,634	0	0	600	4,104,990
343 344	STREETS CAPITAL FACILITIES	(681,919)	160,000	0	0	21,000	(542,919)
349	STORM CAPITAL FACILITIES	498,614	96,428	Ő	0	21,000	595,042
354	ADMINISTRATION CAPITAL FACILITES		16,798	0	0	1,000	103,303
355	FIRE CAPITAL FACILITIES	(697,482)	90,000	0	0	0	(607,482)
356	POLICE CAPITAL FACILITIES	40,887	43,167	0	0	0	84,054
357	GENERAL GOVT CAPITAL FACILITIES	686,027	41,466	0	0	2,500	724,993
360	PLAN AREA FEE	689,548	158,740	0	0	0	848,288
623	SEWER CAPITAL FACILITIES	961,994	169,507	0	0	5,000	1,126,501
646	WATER CAPITAL FACILITIES	2,804,847	418,420	0	0	5,000	3,218,267
	-	8,116,978	2,158,160	0	0	620,100	9,655,038

#### CITY OF OAKDALE BUDGET SUMMARY BY FUND - PROJECTED BALANCE 2019-20

465         FIRE STATION DEBT SERVICE         90,070         1,32         160,000         0         162,284         89,078           477         2015 PENNON RONDS DEBT SERVICE         138,067         439,113         0         0         419,776         177,404           218         JENTAL INSURANCE         238,137         440,405         160,000         0         \$82,660         266,482           510         DENTAL INSURANCE         45,404         55,275         0         0         54,500         46,780           512         EMPLOYEE FLASHIES PENDING         3,459         18,205         0         0         18,200         13,200         10,000         3,500         10,000         3,520         10,068,885         3,250         10,000         3,500         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         3,590         10,000         10,000         3,590         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,0		FUND NAME DESCRIPTION	FUND BALANCE 07/01/2019	PROJECTED REVENUES	PROJECTED TRANSFERS IN		PROJECTED EXPENDITURES	PROJECTED ENDING BALANCE 06/30/2020
467         2015 PENSION BONDS DEBT SERVICE         158,067         439,113         0         0         419,276         177,404           510         DENTAL INSURANCE         248,137         440,405         160,000         0         582,000         266,432           512         EMPLOYTEE FLEXIBLE SPINDING         3,539         153,830         0         0         182,000         3,539           513         BISK MANAGEMENT         155,019         111,285         0         0         100,000         155,304           520         INFORMATION TECHNOLOGY         82,956         190,572         0         0         200,000         3,539           535         STREE LABILITY FUND (OPEB)         7,7696         53,027         0         0         0         0,866,070           545         POLICE EQUIPMENT REPLACEMENT         7,7696         53,000         0         1,475,012         28,399           546         POLICE EQUIPMENT REPLACEMENT         1,355,817         17,594         150,000         0         1,438,001         21,205           547         ANIAL CON INGLE OLINGLY THOND         1,355,817         15,900         0         18,800         21,201         5,164           549         PARES REPLACEMENT         <								
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	465	FIRE STATION DEBT SERVICE	90,070	1,292	160,000	0	162,284	89,078
S10         DENTAL INSURANCE         45,404         55,575         0         0         54,500         46,780           S12         EMPLOYEE FLEXIBLE SPENDING         3,639         82,00         0         18,200         0         18,206         0         55,514           S12         EMPLOYEE LIABILITY FUND (OPEB)         104,101         48,284         50,000         52,500         100,000         51,533           S15         FIRE FOLTPHIATE EPLACEMENT         760,156         105,914         0         0         0         86,600           S17         FIRE FOLTPHACEMENT         760,156         105,914         0         0         100,000         51,533           S17         FIRE FOLTPHACEMENT FIND         33,5317         17,594         150,000         0         14,75,112         2,843,993           S42         FOLTP EPLACEMENT FIND         33,5317         17,354         150,000         0         18,966         40,000           S45         FOLTP EPLACEMENT FIND         33,5317         150,000         0         18,966         40,000           S45         POLICE FOLTPMENT REPLACEMENT         43,355         20,000         0         18,966         40,000           S45         POLICE FOLIMENT REPLACEMENT<	467	2015 PENSION BONDS DEBT SERVICE	/	/	-		,	/
12         EMPLOYTE FLEXIBLE SPENDING         3,639         18,200         0         18,200         13,639           151         RISK MANGEMENT         155,019         111,285         0         0         110,000         155,504           152         INFORMATION TECINOLOGY         8,2956         100,000         5,394         20,000         0         20,000         73,528           153         PERS LIABILITY FUND (OPEB)         1,441,101         48,284         50,000         0         100,000         50,996           153         PERS LIABILITY         2,484,697         43,756         200,000         0         1,475,101         2,83,999           154         FOLIT FUA CATENT         1,35,817         1,50,000         0         1,475,101         2,83,999           155         LLMD LANDSCAPE MAINTERIA         1,35,817         3,966         20,000         0         4,0000         1,35,817           155         LLMD LANDSCAPE MAINTERIA CEMENT         135,000         0         4,0000         1,35,150         2,268         6,32,2505         1,139,150         400,000         1,85,000         2,219,201         5,166,44           1620         SEWER SR RESERVE         7,14,967         1,0827         11,6,508         9,89,000		-	248,137	440,405	160,000	0	582,060	266,482
12         EMPLOYTE FLEXIBLE SPENDING         3,639         18,200         0         18,200         13,639           151         RISK MANGEMENT         155,019         111,285         0         0         110,000         155,504           152         INFORMATION TECINOLOGY         8,2956         100,000         5,394         20,000         0         20,000         73,528           153         PERS LIABILITY FUND (OPEB)         1,441,101         48,284         50,000         0         100,000         50,996           153         PERS LIABILITY         2,484,697         43,756         200,000         0         1,475,101         2,83,999           154         FOLIT FUA CATENT         1,35,817         1,50,000         0         1,475,101         2,83,999           155         LLMD LANDSCAPE MAINTERIA         1,35,817         3,966         20,000         0         4,0000         1,35,817           155         LLMD LANDSCAPE MAINTERIA CEMENT         135,000         0         4,0000         1,35,150         2,268         6,32,2505         1,139,150         400,000         1,85,000         2,219,201         5,166,44           1620         SEWER SR RESERVE         7,14,967         1,0827         11,6,508         9,89,000								
515         RISK MANAGEMENT         155,019         111,285         0         0         110,000         156,304           525         INFORMATION TECHNOLOGY         82,956         190,572         0         0         200,000         73,528           530         VENCLE REPLACEMENT         79,766         53,027         0         0         160,000         50,996           532         IRE EQUIPMENT REPLACEMENT         760,156         105,914         0         0         0         866,070           533         PERS LIABULTY         2,484,697         43,256         200,000         (185,000)         0         2,2,839           542         COULTE EQUIPMENT REPLACEMENT         136,812         12,325         0         0         0         40,000         13,800         21,205           547         ANIMAL CONTROL EQUIPMENT REPLACEMENT         135,000         0         40,000         13,806         20,000         0         40,000         13,503           555         LIMD LANDSCAPE MAINTENANCE         714,967         10,827         116,508         0         0         40,000           562         SEWER SRF RESERVE         714,967         10,827         116,508         0         0         842,302			· · ·	· · · · ·			· · · · ·	· · · · · · · · · · · · · · · · · · ·
520         EMPLOYEE LLABILITY FUND (OPEB)         1.041, 101         48,284         50,000         0         25,300         1.066,385           531         WEHICLE REPLACEMENT         97,969         53,027         0         0         200,000         73,328           533         PERS LIABILITY         2,484,697         43,255         200,000         (185,000)         0         2,543,453           540         FACILITY METACEMENT         2,484,697         43,255         200,000         0         1,475,012         2,28,399           543         POLICE EQUIPMENT REPLACEMENT         41,355         2,2,550         0         0         10         105,567           544         POLICE EQUIPMENT REPLACEMENT         38,066         2,1,000         0         18,906         2,1,205           545         LLMD LANDSCHEMANTENANCE         17,474         391,017         0         0         40,000         135,150           566         LIMD LANDSCHEMANTENANCE         714,967         10,827         116,508         0         0         84,2302           561         LIMD LANDSCHEMANTENANCE         714,967         10,827         116,508         0         0         84,343           622         SEWER CAPITAL REPLACEMENT			· · · · · · · · · · · · · · · · · · ·	· · · · · ·			· · · · · ·	· · ·
525         INFORMATION TECHNOLOGY         82.956         190.572         0         0         200.000         73.528           50         VEHICLE REPLACEMENT         79.566         53.027         0         0         0.000         50.9966           537         FIRE EQUIPMENT REPLACEMENT         76.156         105.914         0         0         0         86.670           537         FIRE LABULTY         2.484.697         43.756         200.000         (185.000)         0         2.54.34.33           540         FACILTY MAINTENANCE FUND         86.142         19.825         0         0         1.8666         40.000           547         ANIMAL CONTROL EQUIPMENT REPLACEMENT         135.000         40.159         0         0         40.6223         2.268           1.1.401 LANDSCAPE MAINTENANCE         71.4967         10.827         11.6.508         0         0         842.302           621         SEWER REPLACEMENT         71.4967         10.827         11.6.508         0         98.000         6.483.445           622         SEWER CAPITAL REPLACEMENT         71.967         10.827         11.6.508         0         0         50.423.20           621         SEWER REPLACEMENT         71.967			· · · ·		-			
530         VEHICLE REPLACEMENT         97,969         53,027         0         0         100,000         50,996           532         FIRE CUIPMENT REPLACEMENT         2,484,697         43,756         100,000         0         2,543,453           540         FACILITY MAINTERANCE FUND         86,142         19,825         0         0         1,475,012         2,8399           541         FOLICE EQUIPMENT REPLACEMENT         1,356,00         0         1,475,012         2,839           542         FOLICE EQUIPMENT REPLACEMENT         1,356,00         0         0         43,800         2,1,205           543         FOLICE EQUIPMENT REPLACEMENT         13,50,00         0         0         40,000         13,51,50           545         LLMD LANDSCAPE MAINTENANCE         13,470         30,000         0         0         40,000         1,343,453           542         SEWER CAPITAL REPLACEMENT         4,387,544         84,901         3,000,00         0         98,000         6,483,445           542         SEWER CAPITAL REPLACEMENT         4,387,544         84,901         3,000,00         98,000         6,483,445           620         SEWER CAPITAL REPLACEMENT         5,387         3,476,7729         0         1,500,00 </td <td></td> <td>× ,</td> <td>· · · ·</td> <td>,</td> <td></td> <td>•</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td>		× ,	· · · ·	,		•	· · · · · · · · · · · · · · · · · · ·	
535         PERS LIABILITY         2,484,697         43,756         200,000         (185,000)         0         2,543,453           540         FACLITY MAINTENANCE FUND         86,142         19,825         0         0         0         105,967           541         FOLICE EQUIPMENT REPLACEMENT         13,356         23,650         0         0         43,800         21,205           543         POLICE EQUIPMENT REPLACEMENT         13,500         40,150         0         0         40,000         13,5150           565         LIMD LANDSCAPE MAINTENANCE         13,470         0         40,000         13,510         -0         40,000         13,5150           566         LIMD LANDSCAPE MAINTENANCE         13,4754         84,001         3,000,000         0         980,000         6,483,445           561         PARKING FUND         54,422         22,17         0         0         50,000         2,599           641         WATER CAPITAL REPLACEMENT         55,485         37,051         1,500,000         2,722,732         2,702,100           657         AUATION FUND         50,057         297,858         0         (4,500,00)         2,52,565         3,7259           658         AIRPORT CAPITAL REPLACE			· · · · · ·	,			· · · · ·	· · ·
540         FACILITY MAINTENANCE FUND         1,353,817         17,594         150,000         0         1,475,012         28,399           542         EQUIP REPLACEMENT FUND         86,142         19,825         23,650         0         0         165,967           547         ANIMAL CONTROL EQUIPMENT REPLACEMENT         13,500         40,150         0         0         40,000         13,510           565         LLMD LANDSCAPE MAINTENANCE         13,500         40,100         0         40,000         15,150           620         SEWER SRF RESERVE         714,967         10,827         116,508         0         0         842,302           621         SEWER CAPTAL REPLACEMENT         4387,544         84,901         3,000,000         989,000         6443,455           643         PARING FUND         56,422         2,177         0         0         50,000         2,8599           644         WATER CAPTAL REPLACEMENT         51,895         37,051         1,500,000         0         1,242,291           657         AVATICK FUND         1,444,44         4,980,399         0         (1,500,000)         2,25,656         37,259           658         AIRPORT CAPITAL REPLACEMENT         3,176         2,29,19	532			105,914	0	0		866,070
542         EQUIP REPLACEMENT FUND         86,142         19,825         0         0         105,867           545         POLICE COUPMENT REPLACEMENT         38,966         20,000         0         0         43,800         21,205           547         ANIMAL CONTROL EQUIPMENT REPLACEMENT         38,966         20,000         0         0         40,000         135,150           545         FOLICE         135,000         40,150         0         0         40,022         2,268           565         LLMD LANDSCAPE MAINTENANCE         17,474         39,1017         0         0         406,223         2,268           562         SEWER CAPITAL REPLACEMENT         4387,544         84.901         3,000,000         0         989,000         6,483,445           563         PARKING FUND         56,422         22,175         0         (3,116,508)         4,456,897         4,485,240           654         WATER CAPITAL REPLACEMENT         51,895         37,051         1,500,000         0         1,242,291         846,655           654         WATER CAPITAL REPLACEMENT         3,176         229,019         30,000         0         1,242,291         846,655           654         MATER CAPITAL REPLACEMENT         <				· · · · · ·	,			· · ·
545         POLICE EQUIPMENT REPLACEMENT         41,355         23,650         0         0         43,800         21,205           547         ANIMAL CONTROL EQUIPMENT REPLACEMENT         135,000         40,150         0         0         40,000           547         ANIMAL CONTROL EQUIPMENT REPLACEMENT         135,000         40,150         0         0         40,000           555         LLMD LANDSCAPE MAINTENANCE         17,474         391,017         0         0         46,0223         2,268           620         SEWER SRF RESERVE         714,967         118,508         0         0         842,302           621         SEWER FUND         4,394,220         7,00,425         0         0         842,302           631         PARKINO FUND         56,422         22,177         0         0         0,0000         2,82,999           644         WATER RUND         1.948,144         4,989,039         0         (1,508,000)         2,72,97,33         2,707,610           657         AVRITON FUND         50,057         297,838         0         10,200,00         2,4466         7,729           658         AIRPORT CAPITAL REPLACEMENT         3,815         323         15,000         0         10,45,				· · · · · ·	,		· · · · ·	
447         ANIMAL CONTROL EQUIPMENT REPL/ PARKS REPLACEMENT         38,966         20,000         0         0         18,966         40,000           565         LLMD LANDSCAPE MAINTENANCE         135,100         0         0         400,00         135,150           620         SEWER SRF RESERVE         714,74         391,017         0         0         406,223         2,268           621         SEWER SRF RESERVE         714,967         10,827         116,508         0         9,842,302           621         SEWER CAPITAL REPLACEMENT         4387,544         84,901         3,000,000         9,980,000         6,483,445           621         SEWER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         1,242,291         846,655           644         WATER CAPITAL REPLACEMENT         51,895         37,051         1,500,000         0         242,291         846,655           653         AIRPORT CAPITAL INPROVEMENT         3,176         29,019         30,000         0         22,5291         846,655           631 <airport capital="" inprovement<="" td="">         3,176         29,019         30,000         0         24,661         7,729           653         AIRPORT CAPITAL INPROVEMENT         3,176         29,019</airport>			· · · ·	· · · · ·		-	=	
549         PARKS REPLACEMENT         135,000         40,150         0         0         40,000         135,150           565         LLMD LANDSCAPE MAINTENANCE         17,474         301,017         0         0         40,020         2,519,201         5,160,644           620         SEWER SRF RESERVE         714,967         10,827         116,508         0         0         842,302           621         SEWER CAPITAL REPLACEMENT         4387,544         84,901         3,000,000         0         989,0000         6,483,345           622         SEWER RUND         4994,220         7,062,425         0         (3,116,508)         4,456,897         4483,240           631         PARKING FUND         56,422         22,177         0         0         1,242,291         846,655           645         WATER RUND         50,000         2,259,96         0         (1,500,000)         2,272,573         2,707,610           657         AURTON FUND         50,057         227,878         0         (45,000)         2254,466         7,729           658         AIRPORT CAPITAL REPLACEMENT         3,151         323         15,500         0         10,000         2,138,597           646         REDEVELOPMENT			· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·	
	549			40,150	0	0	40,000	135,150
620         SEWER SRF RESERVE         714,967         10,827         116,508         0         989,000         6,483,445           621         SEWER CAPITAL REPLACEMENT         4,387,544         84,901         3,000,000         0         989,000         6,483,445           621         SEWER FUND         4,994,220         7,062,425         0         (3,116,508)         4,456,897         4,483,240           631         PARKING FUND         56,422         22,177         0         0         50,000         2,82,99           644         WATER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         0         1,242,291         846,655           654         WATER FUND         1,948,144         4,999,039         0         (1,500,000)         2,242,65         37,259           658         AIRPORT CAPITAL INPROVEMENT         3,176         229,019         30,000         0         245,466         7,729           659         AIRPORT CAPITAL REPLACEMENT         3,815         323         15,000         0         10,000         9,997,883         15,445,977           76         AIRPORT CAPITAL REPLACEMENT         3,815         224,174         0         0         250,000         170,080           <	565	LLMD LANDSCAPE MAINTENANCE				-		
621         SEWER CAPITAL REPLACEMENT         4,387,544         8,4901         3,000,000         0         989,000         6,483,445           622         SEWER FUND         4,994,220         7,062,425         0         (3,116,508)         4,456,897         4,483,240           631         PARKING FUND         56,422         22,177         0         0         50,000         2,859           644         WATER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         2,729,573         2,707,610           657         AVIATION FUND         50,057         297,858         0         (45,000)         255,656         37,259           658         AIRPORT CAPITAL REPLACEMENT         3,315         323         15,000         0         10,000         9,138           659         AIRPORT CAPITAL REPLACEMENT         3,315         323         15,000         0		-	6,325,695	1,139,150	400,000	(185,000)	2,519,201	5,160,644
621         SEWER CAPITAL REPLACEMENT         4,387,544         8,4901         3,000,000         0         989,000         6,483,445           622         SEWER FUND         4,994,220         7,062,425         0         (3,116,508)         4,456,897         4,483,240           631         PARKING FUND         56,422         22,177         0         0         50,000         2,859           644         WATER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         2,729,573         2,707,610           657         AVIATION FUND         50,057         297,858         0         (45,000)         255,656         37,259           658         AIRPORT CAPITAL REPLACEMENT         3,315         323         15,000         0         10,000         9,138           659         AIRPORT CAPITAL REPLACEMENT         3,315         323         15,000         0								
622         SEWER FUND         4,994,220         7,062,425         0         (3,116,508)         4,456,897         4,483,240           631         PARKING FUND         56,422         22,177         0         0         50,000         28,599           644         WATER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         0         2,729,573         2,707,610           657         AVIATION FUND         50,057         297,858         0         (45,000)         254,466         7,729           658         AIRPORT CAPITAL INPROVEMENT         3,176         229,019         30,000         0         12,000         9,138           12,710,240         12,733,620         4,661,508         9,997,883         15,445,977           363         REDEVELOPMENT SUCCESSOR AGENC         165,906         254,174         0         0         250,000         170,080           364         REDEVELOPMENT DEBT SERVICE         165,906         254,174         0         0         250,000         170,080           364         REDEVELOPMENT DEBT SERVICE         165,906         254,174         0         0         1,935,540         1,883,5676           720         DEVELOPMENT DEBT SERVICE         16,684,141,760,695         <	620	SEWER SRF RESERVE	714,967	10,827	116,508	0	0	842,302
631         PARKING FUND         56,422         22,177         0         0         50,000         28,599           644         WATER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         0         1,242,291         846,655           658         AURTON FUND         1,948,144         4,989,039         0         (1,500,000)         2,729,573         2,707,610           657         AVIATION FUND         50,057         297,858         0         (45,000)         265,656         37,259           658         AIRPORT CAPITAL REPLACEMENT         3,176         229,019         30,000         0         254,466         7,729           363         REDEVELOPMENT SUCCESSOR AGENC         165,906         254,174         0         0         0         0         0           460         REDEVELOPMENT DEBT SERVICE         1,608,441         1,760,695         0         1,685,540         1,683,596           1,774,347         2,014,869         0         0         1,935,540         1,853,676           720         DEVELOPER DEPOSITS         85,521         300,000         0         0         0         (71,157)           730         HERR APOINT SPECIFIC PLAN         (71,157)         0         0			· · ·	· · · · · · · · · · · · · · · · · · ·	3,000,000	•	· · · · · · · · · · · · · · · · · · ·	, ,
644         WATER CAPITAL REPLACEMENT         551,895         37,051         1,500,000         0         1,242,291         846,655           645         WATER FUND         1,948,144         4,989,039         0         (1,500,000)         2,729,573         2,707,610           657         AVIATION FUND         50,057         297,858         0         (45,000)         2,272,973         2,707,610           658         AIRPORT CAPITAL IMPROVEMENT         3,176         229,019         30,000         0         265,656         37,259           659         AIRPORT CAPITAL REPLACEMENT         3,815         323         15,000         0         10,000         9,138           12,710,240         12,733,620         4,661,508         (4,661,508)         9,997,883         15,445,977           363         REDEVELOPMENT DEBT SERVICE         165,906         254,174         0         0         250,000         170,080           460         REDEVELOPMENT DEBT SERVICE         1,683,441         1,683,596         1,774,347         2,014,869         0         0         1,853,676           720         DEVELOPER DEPOSITS         85,521         300,000         0         0         0         0         0         0         0         0<							· · ·	
645         WATER FUND         1.948,144         4,989,039         0         (1,500,000)         2,729,573         2,707,610           657         AVIATION FUND         50,057         297,858         0         (45,000)         265,656         37,259           658         AIRPORT CAPITAL IMPROVEMENT         3,176         229,019         30,000         0         254,466         7,729           659         AIRPORT CAPITAL REPLACEMENT         3,815         323         15,000         0         10,000         9,138           12,710,240         12,733,620         4,661,508         (4,661,508)         9,997,883         15,445,977           363         REDEVELOPMENT SUCCESSOR AGENC         165,906         254,174         0         0         250,000         170,080           364         REDEVELOPMENT DEBT SERVICE         1.668,441         1,760,695         0         1,683,596         1,774,347         2,014,869         0         1,935,540         1,853,676           720         DEVELOPER DEPOSITS         85,521         300,000         0         0         0         0         71,757           730         HERITAGE DAKS (CFD 2007-1) TRUST         4,959         1,877         0         0         0         0         0,							· · · · · ·	· · · · · · · · · · · · · · · · · · ·
657         AVIATION FUND         50,057         297,858         0         (45,000)         265,656         37,259           658         AIRPORT CAPITAL IMPROVEMENT         3,176         229,019         30,000         0         254,466         7,729           659         AIRPORT CAPITAL REPLACEMENT         3,815         323         15,000         0         10,000         9,138           12,710,240         12,733,620         4,661,508         (4,661,508)         9,997,883         15,445,977           363         REDEVELOPMENT SUCCESSOR AGENC         165,906         254,174         0         0         250,000         170,080           364         REDEVELOPMENT DEBT SERVICE         1668,441         1,760,695         0         1,683,540         1,683,546           1,774,347         2,014,869         0         0         1,935,540         1,853,676           720         DEVELOPER DEPOSITS         85,521         300,000         0         0         0         0         0         0         0         0         1,935,540         1,853,676           723         TESORO 1 SAFEGUARD TRUST         0         0         0         0         1,71,157         0         0         0         0         0			,		, ,		· · ·	· · · · · ·
659         AIRPORT CAPITAL REPLACEMENT $3.815$ $323$ $15,000$ 0 $10,000$ $9,138$ 363         REDEVELOPMENT SUCCESSOR AGENC $165,906$ $254,174$ 0         0 $250,000$ $170,080$ 364         REDEVELOPMENT 2011 BONDS         0							· · ·	· · ·
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363         REDEVELOPMENT SUCCESSOR AGEN( REDEVELOPMENT 2011 BONDS         165,906         254,174         0         0         250,000         170,080           364         REDEVELOPMENT 2011 BONDS         0	659	AIRPORT CAPITAL REPLACEMENT				-		· · · · · · · · · · · · · · · · · · ·
364         REDEVELOPMENT 2011 BONDS         0 </td <td></td> <td>-</td> <td>12,710,240</td> <td>12,733,620</td> <td>4,661,508</td> <td>(4,661,508)</td> <td>9,997,883</td> <td>15,445,977</td>		-	12,710,240	12,733,620	4,661,508	(4,661,508)	9,997,883	15,445,977
364         REDEVELOPMENT 2011 BONDS         0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
460REDEVELOPMENT DEBT SERVICE $1,608,441$ $1,760,695$ 00 $1,685,540$ $1,683,596$ 720DEVELOPER DEPOSITS $85,521$ $300,000$ 00 $1,935,540$ $1,853,676$ 721SIERRA POINT SPECIFIC PLAN $(71,157)$ 000 $(71,157)$ 730HERITAGE OAKS (CFD 2007-1) TRUST $34,959$ $1,187$ 00 $17,567$ 733TESORO I SAFEGUARD TRUST000000740BRIDLE RIDGE SOUTH TRAIL DEPOSIT $1,094,952$ $25,894$ 0000741CRANE.PATTERSON SIGNAL $209,112$ $4,081$ 0 $0$ $25,000$ $188,193$ 742ANIMAL CONTROL TRUST $24,716$ $16,847$ 0 $25,000$ $188,193$ 744SENIOR CENTER TRUST FUND $4,142$ $35,070$ 00 $35,000$ $4,212$ 744SENIOR CENTER TRUST FUND $4,142$ $35,070$ 00 $35,000$ $4,212$ 745POLICE RANGE TRUST FUND $1,505$ 1500 $3,500$ $61,421$ 747POLICE EQUESTRIAN UNIT FUND $1,505$ 1500 $0,000$ $520$ 769SENIOR HOUSING CORP FUND $20,265$ $200$ 0 $0$ $0,000$ $20,465$ 784G&J STREET BOND REFUND $0,000$ $0$ $0$ $0$ $0$ $0$ 790BRIDLE RIDGE 2003-2 CFD $552,770$ $301,026$ $0$ $0$ $29,691$ $2,90,320$ <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>,</td>				,			· · · · · · · · · · · · · · · · · · ·	,
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$								-
720         DEVELOPER DEPOSITS         85,521         300,000         0         0         300,000         85,521           722         SIERRA POINT SPECIFIC PLAN         (71,157)         0         0         0         0         (71,157)           730         HERITAGE OAKS (CFD 2007-1) TRUST         34,959         1,187         0         0         17,567         18,579           733         TESORO I SAFEGUARD TRUST         0         1,120,846         1,120,846         1,120,846         1,120,846         1,120,846         1,120,846         1,32,000         0         0         1,750         24,716         16,847         0         0         25,000         188,193         1,42         35,070         0         0         35,000         4,212         24,716         16,847         0         0         20,000         7,800         1,44         SENIOR CENTER TRUST FUND         4,142         35,070 </td <td>460</td> <td>REDEVELOPMENT DEBT SERVICE</td> <td>/ /</td> <td>, ,</td> <td></td> <td></td> <td></td> <td></td>	460	REDEVELOPMENT DEBT SERVICE	/ /	, ,				
722       SIERA POINT SPECIFIC PLAN       (71,157)       0       0       0       (71,157)         730       HERITAGE OAKS (CFD 2007-1) TRUST       34,959       1,187       0       0       17,567       18,579         733       TESORO 1 SAFEGUARD TRUST       0       0       0       0       0       0       0         740       BRIDLE RIDGE SOUTH TRAIL DEPOSIT       1,094,952       25,894       0       0       0       1,120,846         741       CRANE.PATTERSON SIGNAL       209,112       4,081       0       0       25,000       188,193         742       ANIMAL CONTROL TRUST       24,716       16,847       0       0       25,000       16,563         743       K-9 UNIT TRUST FUND       (3)       2,000       0       0       1,750       247         744       SENIOR CENTER TRUST FUND       4,142       35,070       0       0       3,500       4,212         745       POLICE RANGE TRUST FUND       19,750       8,050       0       0       20,000       7,800         746       SENIOR OUTREACH TRUST FUND       1,505       15       0       0       1,421         747       POLICE EQUESTRIAN UNIT FUND       1,505			1,771,017	2,011,000	Ŭ		1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,000,010
730       HERITAGE OAKS (CFD 2007-1) TRUST       34,959       1,187       0       0       17,567       18,579         733       TESORO 1 SAFEGUARD TRUST       0       0       0       0       0       0       0       0         740       BRIDLE RIDGE SOUTH TRAIL DEPOSIT       1,094,952       25,894       0       0       0       1,120,846         741       CRANE_PATTERSON SIGNAL       209,112       4,081       0       0       25,000       188,193         742       ANIMAL CONTROL TRUST       24,716       16,847       0       0       25,000       16,563         743       K-9 UNIT TRUST FUND       4,142       35,070       0       0       35,000       4,212         744       SENIOR CENTER TRUST FUND       4,142       35,070       0       0       35,000       4,212         745       POLICE RANGE TRUST FUND       19,750       8,050       0       0       20,000       7,800         746       SENIOR OUTREACH TRUST FUND       1,505       15       0       0       1,000       520         747       POLICE EQUESTRIAN UNIT FUND       1,505       15       0       0       0       0       0       20,465			,	,			,	· · · · · · · · · · · · · · · · · · ·
733TESORO I SAFEGUARD TRUST0000000740BRIDLE RIDGE SOUTH TRAIL DEPOSIT1,094,95225,8940001,120,846741CRANE.PATTERSON SIGNAL209,1124,0810025,000188,193742ANIMAL CONTROL TRUST24,71616,8470025,00016,563743K-9 UNIT TRUST FUND(3)2,000001,750247744SENIOR CENTER TRUST FUND4,14235,0700035,0004,212745POLICE RANGE TRUST FUND19,7508,0500020,0007,800746SENIOR OUTREACH TRUST FUND64,421500003,50061,421747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,26520000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600294,465559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,432002,266,011442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,053799GARBAGE COLLECTIONS241,0531,900,000002,900,320								,
740BRIDLE RIDGE SOUTH TRAIL DEPOSIT1,094,95225,8940001,120,846741CRANE.PATTERSON SIGNAL209,1124,0810025,000188,193742ANIMAL CONTROL TRUST24,71616,8470025,00016,563743K-9 UNIT TRUST FUND(3)2,000001,750247744SENIOR CENTER TRUST FUND4,14235,0700035,0004,212745POLICE RANGE TRUST FUND19,7508,0500020,0007,800746SENIOR OUTREACH TRUST FUND64,421500003,50061,421747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,26520000000784G&J STREET BOND REFUND0000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600294,465559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,00001,900,000241,0532,910,6972,954,714002,965,0912,900,320			<i>,</i>	,			,	,
741CRANE.PATTERSON SIGNAL209,1124,0810025,000188,193742ANIMAL CONTROL TRUST24,71616,8470025,00016,563743K-9 UNIT TRUST FUND(3)2,000001,750247744SENIOR CENTER TRUST FUND4,14235,0700035,0004,212745POLICE RANGE TRUST FUND19,7508,0500020,0007,800746SENIOR OUTREACH TRUST FUND64,421500003,50061,421747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,26520000000784G&J STREET BOND REFUND00000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,053799GARBAGE COLLECTIONS241,0531,900,000002,965,0912,900,320								
743K-9UNIT TRUST FUND(3)2,000001,750247744SENIOR CENTER TRUST FUND4,14235,0700035,0004,212745POLICE RANGE TRUST FUND19,7508,0500020,0007,800746SENIOR OUTREACH TRUST FUND64,421500003,50061,421747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,265200000020,465784G&J STREET BOND REFUND00000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600214,655559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,00001,900,000241,0532,910,6972,954,714002,965,0912,900,320				· · · · ·	0			
744SENIOR CENTER TRUST FUND4,14235,0700035,0004,212745POLICE RANGE TRUST FUND19,7508,0500020,0007,800746SENIOR OUTREACH TRUST FUND64,421500003,50061,421747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,26520000020,465784G&J STREET BOND REFUND0000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600214,65559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,0532,910,6972,954,714002,965,0912,900,320			· · · ·	· · · · · ·			· · · · · ·	,
745       POLICE RANGE TRUST FUND       19,750       8,050       0       0       20,000       7,800         746       SENIOR OUTREACH TRUST FUND       64,421       500       0       0       3,500       61,421         747       POLICE EQUESTRIAN UNIT FUND       1,505       15       0       0       1,000       520         769       SENIOR HOUSING CORP FUND       20,265       200       0       0       0       20,465         784       G&J STREET BOND REFUND       0       0       0       0       0       0         790       BRIDLE RIDGE 2003-2 CFD       552,770       301,026       0       0       224,465       559,331         791       BRIDLE RIDGE 2004-1 CFD       198,980       120,412       0       0       115,198       204,194         792       BRIDLE RIDGE 2005-1 CFD       429,710       239,432       0       0       226,611       442,531         799       GARBAGE COLLECTIONS       241,053       1,900,000       0       1,900,000       241,053         2,910,697       2,954,714       0       0       2,965,091       2,900,320								
746SENIOR OUTREACH TRUST FUND64,421500003,50061,421747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,26520000020,465784G&J STREET BOND REFUND0000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600294,465559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,0532,910,6972,954,714002,965,0912,900,320						-	· · · · · · · · · · · · · · · · · · ·	
747POLICE EQUESTRIAN UNIT FUND1,50515001,000520769SENIOR HOUSING CORP FUND20,26520000020,465784G&J STREET BOND REFUND0000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600294,465559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,0532,910,6972,954,714002,965,0912,900,320			· · · · ·					,
769SENIOR HOUSING CORP FUND20,26520000020,465784G&J STREET BOND REFUND0000000790BRIDLE RIDGE 2003-2 CFD552,770301,02600294,465559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,0532,910,6972,954,714002,965,0912,900,320								
790BRIDLE RIDGE 2003-2 CFD552,770301,02600294,465559,331791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,0532,910,6972,954,714002,965,0912,900,320			<i>,</i>			0	0	
791BRIDLE RIDGE 2004-1 CFD198,980120,41200115,198204,194792BRIDLE RIDGE 2005-1 CFD429,710239,43200226,611442,531799GARBAGE COLLECTIONS241,0531,900,000001,900,000241,0532,910,6972,954,714002,965,0912,900,320								
792         BRIDLE RIDGE 2005-1 CFD         429,710         239,432         0         0         226,611         442,531           799         GARBAGE COLLECTIONS         241,053         1,900,000         0         0         1,900,000         241,053           2,910,697         2,954,714         0         0         2,965,091         2,900,320			<i>,</i>	,			· · · · · ·	
799         GARBAGE COLLECTIONS         241,053         1,900,000         0         0         1,900,000         241,053           2,910,697         2,954,714         0         0         2,965,091         2,900,320			· · · · · · · · · · · · · · · · · · ·	· · · · ·			· · · ·	· · ·
2,910,697 2,954,714 0 0 2,965,091 2,900,320			,					
ALL FUND TOTAL 47,564,211 38,904,659 9,012,747 (9,012,747) 36,266,241 50,202,629							/ /	
		ALL FUND TOTAL	47,564,211	38,904,659	9,012,747	(9,012,747)	36,266,241	50,202,629